

May 3, 2016

### The Chefs' Warehouse Reports First Quarter 2016 Financial Results

#### **Net Sales Increase 33%**

RIDGEFIELD, Conn., May 03, 2016 (GLOBE NEWSWIRE) -- The Chefs' Warehouse, Inc. (NASDAQ:CHEF), a premier distributor of specialty food products in the United States and Canada, today reported financial results for its first quarter ended March 25, 2016.

### Financial highlights for the first quarter of 2016 compared to the first quarter of 2015:

- Net sales increased 32.6% to \$262.4 million for the first quarter of 2016 from \$197.9 million for the first quarter of 2015.
- Net income increased 2.7% to \$993,000 for the first quarter of 2016 compared to \$967,000 in the first quarter of 2015.
- Earnings per diluted share were \$0.04 for the first quarter of 2016 compared to \$0.04 for the first quarter of 2015.
- Modified pro forma earnings per diluted share were \$0.05 for the first quarter of 2016 compared to \$0.08 for the first quarter of 2015.
- Adjusted EBITDA<sup>1</sup> increased 36.5% to \$10.4 million for the first quarter of 2016 compared to \$7.6 million for the first quarter of 2015.

"Our core specialty business is off to a strong start in 2016. During the quarter we reported organic growth of nearly 8% in our specialty division and case, unique customer and placement growth all in the mid to high single digits," said Chris Pappas, chairman and chief executive officer of The Chefs' Warehouse, Inc. "Our protein division experienced very strong gross margin improvement compared to a year ago. We still have improvements to realize in that part of the business, but we are pleased with our progress so far. We see significant opportunity for much further improvement as we further integrate our protein operations with our specialty operations to promote cross selling, consolidate buying power, and leverage computer systems and management. We also opened our new facility in San Francisco during the quarter. This new facility will enable us to consolidate three facilities into one, allowing us to better leverage our distribution infrastructure."

### First Quarter Fiscal 2016 Results

Net sales for the quarter ended March 25, 2016 increased 32.6% to \$262.4 million from \$197.9 million for the quarter ended March 27, 2015. The increase in net sales was primarily the result of organic growth and the acquisition of Del Monte in April 2015, which accounted for approximately \$52.1 million of net sales growth for the quarter. Organic growth contributed approximately \$12.4 million, or 6.3%, to quarter-over-quarter growth. Compared to the first quarter of 2015, the Company's case count grew approximately 7.5%, while the number of unique customers and placements grew 5.1% and 6.1%, respectively, in the core specialty business in the first quarter of 2015. Inflation was approximately 0.7% during the quarter, driven largely by inflation in the dairy, chocolate and baking categories offset in part by deflation in proteins.

Gross profit increased approximately 32.6% to \$66.0 million for the first quarter of 2016 from \$49.8 million for the first quarter of 2015. Gross profit margins were flat at 25.1% for both the first quarter of 2016 and the first quarter of 2015. Gross profit margins decreased approximately 52 basis points in the Company's specialty division compared to very strong margins in the first quarter of the prior year. Gross profit margins increased approximately 417 basis points in the protein division due to improved performance of the Company's Allen Brothers subsidiary and the mix contribution from Del Monte.

Total operating expenses increased by approximately 30.0% to \$60.6 million for the first quarter of 2016 from \$46.6 million for the first quarter of 2015. As a percentage of net sales, operating expenses were 23.1% in the first quarter of 2016 compared to 23.6% in the first quarter of 2015. The decrease in the Company's operating expense ratio is largely attributable to favorable transportation related costs and prior year transaction costs related to the Company's acquisition of Del Monte, offset in part by higher occupancy related costs associated with the new warehouse facilities and higher amortization expense related to the Del Monte acquisition.

Operating income for the first quarter of 2016 was \$5.4 million compared to \$3.1 million for the first quarter of 2015. As a percentage of net sales, operating income was 2.0% in the first quarter of 2016 compared to 1.6% in the prior year's first quarter. The increase in operating income as a percentage of net sales was driven primarily from the improvement in operating expense leverage discussed above.

Net income was \$1.0 million, or \$0.04 per diluted share, for the first quarter of 2016 compared to \$967,000, or \$0.04 per diluted share, for the first quarter of 2015 included a \$204,000 after-tax gain on the sale of assets. The diluted earnings per share for the first quarter of 2016 does not include the dilutive effect of the subordinated convertible notes issued as part of the Del Monte acquisition in April 2015 since they were anti-dilutive in the first quarter of 2016.

On a non-GAAP basis, adjusted EBITDA<sup>1</sup> was \$10.4 million for the first quarter of 2016 compared to \$7.6 million for the first quarter of 2015. For the first quarter of 2016, modified pro forma net income<sup>1</sup> was \$1.3 million and modified pro forma EPS<sup>1</sup> was \$0.05 compared to modified pro forma net income of \$1.9 million and modified pro forma EPS of \$0.08 for the first quarter of 2015. The modified pro forma EPS for the first quarter of 2016 does not include the dilutive effect of the subordinated convertible notes issued as part of the Del Monte acquisition in April 2015 since they were anti-dilutive in the first quarter of 2016.

#### Full Year 2016 Guidance

Based on current trends in the business, the Company is updating its financial guidance for fiscal year 2016, which includes a 53<sup>rd</sup> week:

- Net sales between \$1.15 billion and \$1.18 billion
- Adjusted EBITDA between \$68.0 million and \$73.0 million
- Net income between \$20.5 million and \$22.0 million
- Net income per diluted share between \$0.75 and \$0.80
- Modified pro forma net income per diluted share between \$0.77 and \$0.83

This guidance is based on an effective tax rate of approximately 41.5% to 42.0% and fully diluted shares of approximately 27.25 million shares.

#### First Quarter 2015 Earnings Conference Call

The Company will host a conference call to discuss first quarter 2016 financial results today at 5:00 p.m. EST. Hosting the call will be Chris Pappas, chairman and chief executive officer, and John Austin, chief financial officer. The conference call will be webcast live from the Company's investor relations website at <a href="http://investors.chefswarehouse.com/">http://investors.chefswarehouse.com/</a>. The call can also be accessed live over the phone by dialing (877) 407-4018, or for international callers (201) 689-8471. A replay will be available one hour after the call and can be accessed by dialing (877) 870-5176 or (858) 384-5517 for international callers; the conference ID is 13634657. The replay will be available until Tuesday, May 10, 2016, and an online archive of the webcast will be available on the Company's investor relations website for 30 days.

### **Forward-Looking Statements**

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995: Statements in this press release regarding the Company's business that are not historical facts are "forward-looking statements" that involve risks and uncertainties and are based on current expectations and management estimates; actual results may differ materially. The risks and uncertainties which could impact these statements include, but are not limited to, the Company's ability to successfully deploy its operational initiatives to achieve synergies from the acquisition of the Del Monte entities; the Company's sensitivity to general economic conditions, including the current economic environment, changes in disposable income levels and consumer discretionary spending on food-away-from-home purchases; the Company's vulnerability to economic and other developments in the geographic markets in which it operates; the risks of supply chain interruptions due to a lack of long-term contracts, severe weather or more prolonged climate change, work stoppages or otherwise; the risk of loss of customers due to the fact that the Company does not customarily have long-term contracts with its customers; the risks of loss of revenue or reductions in operating margins in the Company's protein business as a result of competitive pressures within this segment of the Company's business; changes in the availability or cost of the Company's specialty food products; the ability to effectively price the Company's specialty food products and reduce the Company's expenses; the relatively low margins of the foodservice distribution industry and the Company's and its customers' sensitivity to inflationary and deflationary pressures; the Company's ability to successfully identify, obtain financing for and complete acquisitions of other foodservice distributors and to integrate and realize expected synergies from those acquisitions; the Company's ability to begin servicing customers from its new Chicago, San Francisco and Las Vegas distribution centers and the expenses associated therewith; increased fuel cost volatility and expectations regarding the use of fuel surcharges; fluctuations in the wholesale prices of beef, poultry and seafood, including increases in these prices as a result of increases in the cost of feeding and caring for livestock; the loss of key members of the Company's management team and the Company's ability to replace such personnel; and the strain on the Company's infrastructure and resources caused by its growth. Any forward-looking statements are made pursuant to the Private Securities Litigation Reform Act of 1995 and, as

such, speak only as of the date made. A more detailed description of these and other risk factors is contained in the Company's most recent annual report on Form 10-K filed with the Securities and Exchange Commission ("SEC") on March 4, 2016 and other reports filed by the Company with the SEC since that date. The Company is not undertaking to update any information in the foregoing report until the effective date of its future reports required by applicable laws. Any projections of future results of operations are based on a number of assumptions, many of which are outside the Company's control and should not be construed in any manner as a guarantee that such results will in fact occur. These projections are subject to change and could differ materially from final reported results. The Company may from time to time update these publicly announced projections, but it is not obligated to do so.

#### **About The Chefs' Warehouse**

The Chefs' Warehouse, Inc. (<a href="http://www.chefswarehouse.com">http://www.chefswarehouse.com</a>) is a premier distributor of specialty food products in the United States and Canada focused on serving the specific needs of chefs who own and/or operate some of the nation's leading menu-driven independent restaurants, fine dining establishments, country clubs, hotels, caterers, culinary schools, bakeries, patisseries, chocolatiers, cruise lines, casinos and specialty food stores. The Chefs' Warehouse, Inc. carries and distributes more than 34,000 products to more than 26,000 customer locations throughout the United States and Canada.

# THE CHEFS' WAREHOUSE, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS THIRTEEN WEEKS ENDED MARCH 25, 2016 AND MARCH 27, 2015 (in thousands except share amounts and per share data)

	Thirteen Weeks Ended					
	March 25, 2016 (unaudited)		March 25, 2016 (unaudited)			arch 27, 2015 (unaudited)
Net Sales Cost of Sales Gross Profit	\$	262,401 196,443 65,958	\$	197,891 148,135 49,756		
Operating Expenses Operating Income		60,598 5,360		46,616 3,140		
Interest Expense Loss (Gain) on Disposal of Assets		3,656		1,836 (349)		
Income Before Income Taxes		1,701		1,653		
Provision for Income Tax Expense		708		686		
Net Income	\$	993	\$	967		
Net Income Per Share: Basic Diluted	\$	0.04 0.04		0.04 0.04		
Weighted Average Common Shares Outstanding: Basic Diluted	:	25,884,051 25,917,350		24,666,557 24,722,275		

<sup>&</sup>lt;sup>1</sup> Please see the Consolidated Statements of Operations at the end of this earnings release for a reconciliation of EBITDA, Adjusted EBITDA, modified pro forma net income and modified pro forma EPS to these measures' most directly comparable GAAP measure.

## CONDENSED CONSOLIDATED BALANCE SHEETS AS OF MARCH 25, 2016 AND DECEMBER 25, 2015 (in thousands)

	Mar	ch 25, 2016	December 25 2015		
		naudited)	2013		
	(u	nauuneu)			
Cash	\$	2,745	\$	2,454	
Accounts receivable, net		113,333		124,139	
Inventories, net		91,266		92,758	
Deferred taxes, net		5,022		5,256	
Prepaid expenses and other current assets		8,791		9,164	
Total current assets		221,157		233,771	
Equipment and leasehold improvements, net		56,023		54,283	
Software costs, net		4,725		4,511	
Goodwill		155,848		155,816	
Intangible assets, net		129,500		132,211	
Other assets		3,286		3,089	
Total assets	\$	570,539	\$	583,681	
Accounts payable Accrued liabilities	\$	57,920 23,554	\$	64,888 24,258	
Accrued compensation		5,807		7,732	
Current portion of long-term debt		4,701		6,030	
Total current liabilities		91,982		102,908	
Long-term debt, net of current portion		262,615		266,207	
Deferred taxes, net		9,954		9,316	
Other liabilities		16,183		17,286	
Total liabilities		380,734		395,717	
Preferred stock		_		_	
Common stock		263		263	
Additional paid in capital		125,433		125,170	
Cumulative foreign currency translation adjustment		(2,364)		(2,949)	
Retained earnings		66,473		65,480	
Stockholders' equity		189,805		187,964	
Total liabilities and stockholders' equity	\$	570,539	\$	583,681	

# THE CHEFS' WAREHOUSE, INC. CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE THIRTEEN WEEKS ENDED MARCH 25, 2016 AND MARCH 27, 2015 (unaudited; in thousands)

	March 25,	2016	March 27	7, 2015
Cash flows from operating activities: Net Income	\$	993	\$	967
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation	1	,206		887
Amortization	2	,783		1,345
Provision for allowance for doubtful accounts	1	,034		662

Deferred taxes         1,159         (722)           Amortization of deferred financing fees         358         284           Stock compensation         560         324           Loss (Gain) on disposal of assets         3         (349)           Change in fair value of earn-out liability         (345)         40           Changes in assets and liabilities, net of acquisitions:         3(345)         40           Changes in assets and other current assets         377         2,268           Accounts receivable         9,855         3,272           Inventories         1,626         4,249           Prepaid expenses and other current assets         377         2,268           Accounts payable and accrued liabilities         (10,773)         (5,762)           Other liabilities         (271)         (156)           Other assets         (519)         (87)           Net cash provided by operating activities         8,915         7,207           Cash flows from investing activities:         (3,161)         (9,053)           Proceeds from asset disposals         -         1,516           Net cash used in investing activities:         (3,161)         (7,537)           Cash flows from financing activities:         (1,897)         (1,884)	Defended and the	000	(4.5)
Amortization of deferred financing fees         358         284           Stock compensation         560         324           Loss (Gain) on disposal of assets         3         (349)           Change in fair value of earn-out liability         (345)         40           Changes in assets and liabilities, net of acquisitions:         377         2,628           Accounts receivable         9,855         3,272           Inventories         1,626         4,249           Prepaid expenses and other current assets         377         2,268           Accounts payable and accrued liabilities         (10,773)         (5,762)           Other liabilities         (271)         (156)           Other assets         (519)         (87)           Net cash provided by operating activities         8,915         7,207           Cash flows from investing activities:         (3,161)         (9,053)           Proceeds from asset disposals         -         1,516           Net cash used in investing activities         (3,161)         (7,537)           Cash flows from financing activities:         (3,161)         (7,537)           Cash paid for contingent earnout obligation         -         (1,420)           Surrender of shares to pay withholding taxes         (297) <td></td> <td></td> <td>(15)</td>			(15)
Stock compensation         560         324           Loss (Gain) on disposal of assets         3         (349)           Change in fair value of earn-out liability         (345)         40           Changes in assets and liabilities, net of acquisitions:         3272           Accounts receivable         9,855         3,272           Inventories         1,626         4,249           Prepaid expenses and other current assets         377         2,268           Accounts payable and accrued liabilities         (10,773)         (5,762)           Other liabilities         (271)         (156)           Other assets         (519)         (87)           Net cash provided by operating activities         8,915         7,207           Cash flows from investing activities:         (3,161)         (9,053)           Proceeds from asset disposals         -         1,516           Net cash used in investing activities:         (3,161)         (7,537)           Cash flows from financing activities:         (3,361)         (7,537)           Cash paid for contingent earnout obligation         -         (1,884)           Net change in revolving credit facility         (3,382)         2,600           Cash paid for contingent earnout obligation         -         (1,42		•	, ,
Loss (Gain) on disposal of assets         3         (349)           Change in fair value of earn-out liability         (345)         40           Changes in assets and liabilities, net of acquisitions:         3,272           Accounts receivable         9,855         3,272           Inventories         1,626         4,249           Prepaid expenses and other current assets         377         2,268           Accounts payable and accrued liabilities         (10,773)         (5,762)           Other liabilities         (271)         (156)           Other assets         (519)         (87)           Net cash provided by operating activities         8,915         7,207           Cash flows from investing activities:         3(3,161)         (9,053)           Proceeds from asset disposals         -         1,516           Net cash used in investing activities:         (3,161)         (7,537)           Cash flows from financing activities:         -         1,516           Net change in revolving credit facility         (3,382)         2,600           Cash paid for contingent earnout obligation         -         (1,420)           Surrender of shares to pay withholding taxes         (297)         (222)           Net cash used in financing activities         (5,576	<u> </u>		
Changes in fair value of earn-out liability         (345)         40           Changes in assets and liabilities, net of acquisitions:         8         3272           Accounts receivable         9,855         3,272           Inventories         1,626         4,249           Prepaid expenses and other current assets         377         2,268           Accounts payable and accrued liabilities         (10,773)         (5,762)           Other liabilities         (271)         (156)           Other assets         (519)         (87)           Net cash provided by operating activities         8,915         7,207           Cash flows from investing activities:         (3,161)         (9,053)           Proceeds from asset disposals         -         1,516           Net cash used in investing activities         (3,161)         (7,537)           Cash flows from financing activities:         (1,897)         (1,884)           Net change in revolving credit facility         (3,382)         2,600           Cash paid for contingent earnout obligation         -         (1,420)           Surrender of shares to pay withholding taxes         (297)         (222)           Net cash used in financing activities         (5,576)         (926)           Effect of foreign currency	•		_
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Accounts receivable         9,855         3,272           Inventories         1,626         4,249           Prepaid expenses and other current assets         377         2,268           Accounts payable and accrued liabilities         (10,773)         (5,762)           Other liabilities         (271)         (156)           Other assets         (519)         (87)           Net cash provided by operating activities         8,915         7,207           Cash flows from investing activities:         3,161)         (9,053)           Proceeds from asset disposals         -         1,516           Net cash used in investing activities         (3,161)         (7,537)           Cash flows from financing activities:         (3,161)         (7,537)           Cash flows from financing activities:         (3,161)         (7,537)           Cash paid for contingent earnout obligation         -         (1,884)           Surrender of shares to pay withholding taxes         (297)         (222)           Net cash used in financing activities         (5,576)         (926)           Effect of foreign currency translation adjustment on cash and cash equivalents         113         (112)           Net decrease in cash and cash equivalents         291         (1,368)	·	(345)	40
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Prepaid expenses and other current assets         377         2,268           Accounts payable and accrued liabilities         (10,773)         (5,762)           Other liabilities         (271)         (156)           Other assets         (519)         (87)           Net cash provided by operating activities         8,915         7,207           Cash flows from investing activities:         (3,161)         (9,053)           Proceeds from asset disposals         -         1,516           Net cash used in investing activities         (3,161)         (7,537)           Cash flows from financing activities:         (1,897)         (1,884)           Payment of debt         (1,897)         (1,884)           Net change in revolving credit facility         (3,382)         2,600           Cash paid for contingent earnout obligation         -         (1,420)           Surrender of shares to pay withholding taxes         (297)         (222)           Net cash used in financing activities         (5,576)         (926)           Effect of foreign currency translation adjustment on cash and cash equivalents         113         (112)           Net decrease in cash and cash equivalents         291         (1,368)           Cash and cash equivalents at beginning of period         2,454         3,32			•
Accounts payable and accrued liabilities         (10,773)         (5,762)           Other liabilities         (271)         (156)           Other assets         (519)         (87)           Net cash provided by operating activities         8,915         7,207           Cash flows from investing activities:         (3,161)         (9,053)           Proceeds from asset disposals         -         1,516           Net cash used in investing activities         (3,161)         (7,537)           Cash flows from financing activities:         **         **           Payment of debt         (1,897)         (1,884)           Net change in revolving credit facility         (3,382)         2,600           Cash paid for contingent earnout obligation         -         (1,420)           Surrender of shares to pay withholding taxes         (297)         (222)           Net cash used in financing activities         (5,576)         (926)           Effect of foreign currency translation adjustment on cash and cash equivalents         113         (112)           Net decrease in cash and cash equivalents         291         (1,368)           Cash and cash equivalents at beginning of period         2,454         3,328		•	•
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Other assets         (519)         (87)           Net cash provided by operating activities         8,915         7,207           Cash flows from investing activities:         (3,161)         (9,053)           Proceeds from asset disposals         -         1,516           Net cash used in investing activities         (3,161)         (7,537)           Cash flows from financing activities:         Value of the continuous of			
Net cash provided by operating activities8,9157,207Cash flows from investing activities:3,161(9,053)Proceeds from asset disposals-1,516Net cash used in investing activities(3,161)(7,537)Cash flows from financing activities:**Payment of debt(1,897)(1,884)Net change in revolving credit facility(3,382)2,600Cash paid for contingent earnout obligation-(1,420)Surrender of shares to pay withholding taxes(297)(222)Net cash used in financing activities(5,576)(926)Effect of foreign currency translation adjustment on cash and cash equivalents113(112)Net decrease in cash and cash equivalents291(1,368)Cash and cash equivalents at beginning of period2,4543,328	Other liabilities		(156)
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Capital expenditures(3,161)(9,053)Proceeds from asset disposals-1,516Net cash used in investing activities(3,161)(7,537)Cash flows from financing activities:Payment of debt(1,897)(1,884)Net change in revolving credit facility(3,382)2,600Cash paid for contingent earnout obligation-(1,420)Surrender of shares to pay withholding taxes(297)(222)Net cash used in financing activities(5,576)(926)Effect of foreign currency translation adjustment on cash and cash equivalents113(112)Net decrease in cash and cash equivalents291(1,368)Cash and cash equivalents at beginning of period2,4543,328	Net cash provided by operating activities	 8,915	 7,207
Proceeds from asset disposals  Net cash used in investing activities  Cash flows from financing activities:  Payment of debt Net change in revolving credit facility Cash paid for contingent earnout obligation Surrender of shares to pay withholding taxes Net cash used in financing activities  Effect of foreign currency translation adjustment on cash and cash equivalents  Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period  1,516 (3,161) (1,884) (1,897) (1,884) (3,382) 2,600 (1,420) (222) (297) (222) (222) (223) (224) (225) (226) (226) (227) (227) (228) (228) (229) (229) (229) (229) (220) (220) (221) (221) (221) (222) (222) (223) (223) (224) (224) (224) (225) (225) (226) (226) (227) (227) (227) (228) (228) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (22	Cash flows from investing activities:		
Proceeds from asset disposals  Net cash used in investing activities  Cash flows from financing activities:  Payment of debt Net change in revolving credit facility Cash paid for contingent earnout obligation Surrender of shares to pay withholding taxes Net cash used in financing activities  Effect of foreign currency translation adjustment on cash and cash equivalents  Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period  1,516 (3,161) (1,884) (1,897) (1,884) (3,382) 2,600 (1,420) (222) (297) (222) (222) (223) (224) (225) (226) (226) (227) (227) (228) (228) (229) (229) (229) (229) (220) (220) (221) (221) (221) (222) (222) (223) (223) (224) (224) (224) (225) (225) (226) (226) (227) (227) (227) (228) (228) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (229) (22	Capital expenditures	(3,161)	(9,053)
Net cash used in investing activities(3,161)(7,537)Cash flows from financing activities:	Proceeds from asset disposals	-	1,516
Payment of debt (1,897) (1,884)  Net change in revolving credit facility (3,382) 2,600  Cash paid for contingent earnout obligation - (1,420)  Surrender of shares to pay withholding taxes (297) (222)  Net cash used in financing activities (5,576) (926)  Effect of foreign currency translation adjustment on cash and cash equivalents 113 (112)  Net decrease in cash and cash equivalents 291 (1,368)  Cash and cash equivalents at beginning of period 2,454 3,328	Net cash used in investing activities	(3,161)	(7,537)
Payment of debt (1,897) (1,884)  Net change in revolving credit facility (3,382) 2,600  Cash paid for contingent earnout obligation - (1,420)  Surrender of shares to pay withholding taxes (297) (222)  Net cash used in financing activities (5,576) (926)  Effect of foreign currency translation adjustment on cash and cash equivalents 113 (112)  Net decrease in cash and cash equivalents 291 (1,368)  Cash and cash equivalents at beginning of period 2,454 3,328	Cash flows from financing activities:		
Net change in revolving credit facility Cash paid for contingent earnout obligation Surrender of shares to pay withholding taxes (297) Net cash used in financing activities (5,576) Effect of foreign currency translation adjustment on cash and cash equivalents  Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period  (3,382) 2,600 (1,420) (297) (222) (297) (296) (926) (926) (1,368) (112)		(1.897)	(1.884)
Cash paid for contingent earnout obligation Surrender of shares to pay withholding taxes (297) (222) Net cash used in financing activities (5,576)  Effect of foreign currency translation adjustment on cash and cash equivalents  Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period  (1,420) (297) (297) (298) (1,368) (112)	Net change in revolving credit facility	, ,	, ,
Surrender of shares to pay withholding taxes  Net cash used in financing activities  (5,576)  Effect of foreign currency translation adjustment on cash and cash equivalents  Net decrease in cash and cash equivalents  Cash and cash equivalents at beginning of period  (222)  (222)  (222)  (222)  (223)  (224)  (3,576)  (926)  (112)  (112)	· ·	-	
Net cash used in financing activities(5,576)(926)Effect of foreign currency translation adjustment on cash and cash equivalents113(112)Net decrease in cash and cash equivalents291(1,368)Cash and cash equivalents at beginning of period2,4543,328	·	(297)	
Net decrease in cash and cash equivalents  Cash and cash equivalents at beginning of period  291 (1,368) 2,454 3,328			(926)
Net decrease in cash and cash equivalents  Cash and cash equivalents at beginning of period  291 (1,368) 2,454 3,328	Effect of foreign currency translation adjustment on cash and cash equivalents	113	(112)
Cash and cash equivalents at beginning of period 2,454 3,328	Enost of foreign currency translation adjustment on cash and cash equivalents	113	(112)
	Net decrease in cash and cash equivalents	291	(1,368)
Cash and cash equivalents at end of period \$ 2,745 \$ 1,960	Cash and cash equivalents at beginning of period	2,454	3,328
	Cash and cash equivalents at end of period	\$ 2,745	\$ 1,960

# THE CHEFS' WAREHOUSE, INC. RECONCILIATION OF EBITDA AND ADJUSTED EBITDA TO NET INCOME THIRTEEN WEEKS ENDED MARCH 25, 2016 AND MARCH 27, 2015 (unaudited; in thousands)

	Thirteen Weeks Ended			
	March 25, 2016		Mar	ch 27, 2015
Net Income:	\$	993	\$	967
Interest expense		3,656		1,836
Depreciation		1,206		887
Amortization		2,783		1,345
Provision for income tax expense		708		686
EBITDA (1)		9,346		5,721
Adjustments:				
Stock compensation (2)		560		324
Duplicate rent (3)		303		392
Integration and deal costs/third party transaction costs (4)		223		1,014
Change in fair value of earn-out obligation (5)		(345)		40
Moving expenses (6)		304		119
Adjusted EBITDA (1)	\$	10,391	\$	7,610

- 1. We are presenting EBITDA and Adjusted EBITDA, which are not measurements determined in accordance with the U.S. generally accepted accounting principles, or GAAP, because we believe these measures provide additional metrics to evaluate our operations and which we believe, when considered with both our GAAP results and the reconciliation to net income, provide a more complete understanding of our business than could be obtained absent this disclosure. We use EBITDA and Adjusted EBITDA, together with financial measures prepared in accordance with GAAP, such as revenue and cash flows from operations, to assess our historical and prospective operating performance and to enhance our understanding of our core operating performance. The use of EBITDA and Adjusted EBITDA as performance measures permits a comparative assessment of our operating performance relative to our performance based upon GAAP results while isolating the effects of some items that vary from period to period without any correlation to core operating performance or that vary widely among similar companies.
- Represents non-cash stock compensation expense associated with awards of restricted shares of our common stock and stock options to our key employees and our independent directors.
- 3. Represents duplicate rent expense for our Bronx, NY and San Francisco, CA distribution facilities.
- 4. Represents transaction related costs incurred to complete and integrate acquisitions, including due diligence, legal, integration and cash and non-cash stock transaction bonuses.
- 5. Represents the non-cash change in fair value of contingent earn-out liabilities related to our acquisitions.
- 6. Represents moving expenses for the consolidation of our San Francisco, CA and Los Angeles, CA facilities.

# THE CHEFS' WAREHOUSE, INC. RECONCILIATION OF MODIFIED PRO FORMA NET INCOME TO NET INCOME THIRTEEN WEEKS ENDED MARCH 25, 2016 AND MARCH 27, 2015 (unaudited; in thousands except share amounts and per share data)

		Thirteen Weeks Ended			
		March 25, 2016		rch 27, 2015	
Net Income	\$	993	\$	967	
Adjustments to Reconcile Modified Pro Forma Net Income to Net Inco	me (1):				
Duplicate rent (2)		303		392	
Integration and deal costs/third party transaction costs (3)		223		1,014	
Moving expenses (4)		304		119	
Change in fair value of earnout obligation (5)		(345)		40	
Tax effect of adjustments (6)		(202)	-	(649)	
Total Adjustments		283		916	
Modified Pro Forma Net Income	\$	1,276	\$	1,883	
Diluted Earnings per Share - Modified Pro Forma	\$	0.05	\$	0.08	
Diluted Shares Outstanding - Modified Pro Forma		25,917,350		24,722,275	

1. We are presenting modified pro forma net income and modified pro forma EPS, which are not measurements determined in accordance with U.S. generally accepted accounting principles, or GAAP, because we believe these measures provide additional metrics to evaluate our operations and which we believe, when considered with both our GAAP results and the reconciliation to net income available to common stockholders, provide a more complete understanding of our business than could be obtained absent this disclosure. We use modified pro forma net income available to common stockholders and modified pro forma EPS, together with financial measures prepared in accordance with GAAP, such as revenue and cash flows from operations, to assess our historical and prospective operating performance and to enhance our understanding of our core operating performance. The use of modified pro forma net income available to common stockholders and modified pro forma EPS as performance measures permits a comparative assessment of our operating performance relative to our performance based upon our GAAP results while isolating the effects of some items that vary from period to period without any correlation to core operating performance or that vary widely among similar companies.

- 2. Represents duplicate rent expense for our Bronx, NY and San Francisco, CA distribution facilities.
- 3. Represents transaction related costs incurred to complete and integrate acquisitions, including due diligence, legal, integration and cash and non-cash stock transaction bonuses.
- 4. Represents moving expenses for the consolidation of our San Francisco, CA and Los Angeles, CA facilities.
- 5. Represents the non-cash change in fair value of contingent earn-out liabilities related to our acquisitions.
- 6. Represents the tax effect of items 2 through 5 above.

## THE CHEFS' WAREHOUSE, INC. RECONCILIATION OF ADJUSTED EBITDA GUIDANCE FOR FISCAL 2016 (unaudited; in thousands)

	_	ow-End Juidance	High-End Guidance	
Net Income:	\$	20,500	\$	22,000
Provision for income tax expense		14,500		16,000
Depreciation & amortization		16,000		17,000
Interest expense		14,000		14,500
EBITDA (1)		65,000		69,500
Adjustments:				
Stock compensation (2)		2,100		2,300
Duplicate occupancy and moving costs (3)		700		800
Change in fair value of earn-out obligations (4)		200		400
Adjusted EBITDA (1)	\$	68,000	\$	73,000

- 1. We are presenting estimated EBITDA and Adjusted EBITDA, which are not measurements determined in accordance with the U.S. generally accepted accounting principles, or GAAP, because we believe these measures provide additional metrics to evaluate our currently estimated results and which we believe, when considered with both our estimated GAAP results and the reconciliation to our estimated net income, provide a more complete understanding of our business than could be obtained absent this disclosure. We use EBITDA and Adjusted EBITDA, together with financial measures prepared in accordance with GAAP, such as revenue and cash flows from operations, to assess our historical and prospective operating performance and to enhance our understanding of our performance relative to our performance based upon GAAP results while isolating the effects of some items that vary from period to period without any correlation to core operating performance or that vary widely among similar companies.
- 2. Represents non-cash stock compensation expense expected to be associated with awards of restricted shares of our common stock to our key employees and our independent directors.
- 3. Represents occupancy costs, including rent, utilities and insurance, and moving costs expected to be incurred in connection with the Company's facility consolidations while we are unable to use those facilities.
- 4. Represents the non-cash change in fair value of earn-out liabilities related to the Company's acquisitions.

## THE CHEFS' WAREHOUSE, INC. 2016 FULLY DILUTED EPS GUIDANCE RECONCILIATION TO 2016 MODIFIED PRO FORMA FULLY DILUTED EPS GUIDANCE (1)(2)

	 w-End idance	High-End Guidance		
Net income per diluted share	\$ 0.75	\$ 0.80		
Duplicate occupancy and moving costs (3) Change in fair-value of earn-out obligation (4)	 0.02	 0.02 0.01		
Modified pro forma net income per diluted share	\$ 0.77	\$ 0.83		

- 1. We are presenting estimated modified pro forma EPS, which is not a measurement determined in accordance with U.S. generally accepted accounting principles, or GAAP, because we believe this measure provides an additional metric to evaluate our currently estimated results and which we believe, when considered with both our estimated GAAP results and the reconciliation to estimated net income per diluted share, provides a more complete understanding of our expectations for our business than could be obtained absent this disclosure. We use modified pro forma EPS, together with financial measures prepared in accordance with GAAP, such as revenue and cash flows from operations, to assess our historical and prospective operating performance and to enhance our understanding of our core operating performance. The use of modified pro forma EPS as a performance measure permits a comparative assessment of our expectations regarding our estimated operating performance relative to our estimated operating performance based on our GAAP results while isolating the effects of some items that vary from period to period without any correlation to core operating performance or that vary widely among similar companies.
- 2. Guidance is based upon an estimated effective tax rate of 41.5% to 42.0% and an estimated fully diluted share count of approximately 27.25 million shares.
- 3. Represents occupancy costs, including rent, utilities and insurance, and moving costs expected to be incurred in connection with the Company's facility consolidations while we are unable to use those facilities.
- Represents the non-cash change in fair value of contingent earn-out liabilities related to the Company's acquisitions.

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Source: The Chefs' Warehouse

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